## LINCOLN MILITARY HOUSING

May 22, 2019

Statement of Jarl Bliss, President of Lincoln Military Housing:

"The results of this online poll of less than eight percent of residents is in sharp contrast to the thousands of independent surveys that a majority of Lincoln residents completed in 2018 that consistently showed high satisfaction. Still, we are striving to ensure that all military families are pleased and are implementing a host of substantive measures to improve property management services across our portfolio including:

## Communication:

- We created another oversight position, directly accountable to residents, exclusively to ensure that every home is high quality. Feedback about this new position from residents has been extremely positive.
- We have met personally with many families and their advocates to hear their concerns and their suggestions for improvements, including the Military Officers Association of America and the National Military Family Association.
- We have expanded Resident Advisory Boards across our portfolio.
- We have built and now offer to residents a mobile app to make it easier for them to place and track all service requests (available in the app store as "RentCAFE," soon to be renamed "Lincoln Military Resident). Residents can also see all previous work orders they have submitted.
- We have increased our staffing to better respond to resident requests and work orders.
- In an effort to increase communication, resident liaisons are reaching out daily to residents with open work orders to gauge satisfaction and troubleshoot any concerns.
- We adjusted our survey process to provide a work order survey delivered the same day a work order is completed. Those results are then shared with our government partner to give them insight and strengthen oversight.
- To allow more opportunity for feedback, we have added the option for residents to submit an
  anonymous service survey at LMHSERVICE.com. This is in addition to move-in surveys, work order
  surveys and move-out surveys that residents complete after each process.
- We have instituted a door-to-door outreach program where our employees, on a daily basis, connect with residents to gauge satisfaction with their homes. We have already reached over 1,500 families and we will be knocking on every door at least once every three months going forward. If a resident is not home, an invitation letter is left asking them to reach out to Lincoln service staff with any concerns or suggestions.

## Credentials and Mold Training:

• We retained a third-party mold remediation expert to review our protocols and procedures to ensure best practices and customer satisfaction and have provided a copy of their report to interested officials and our military service partners.

- Our maintenance staff, technicians and outside contractors are all required to meet industry standards for training, education, licensing and accreditation for the particular services they provide.
- Each Lincoln maintenance employee is required to pass a rigorous mold training course led by qualified mold instructors on an annual basis, and new employees are required to take the training within the first week of their employment.
- If a certain mold situation requires it, higher-level mold professionals and/or industrial hygienists
  are retained to conduct the remediation process and ensure the issue has been addressed
  properly.
- If contractors or maintenance employees do not perform according to our high standards either for the quality of work they provide or the way in which they treat customers, they are dismissed or removed from our provider lists.

## Dispute Resolution:

In addition to working with the Department of Defense on permanent improvements to the
current dispute resolution process, Lincoln is working individually to establish a formal and
independent dispute resolution system that will use professional mediators to help resolve any
disputes expeditiously and fairly.

"We realize that none of these actions can make up for any past shortcomings, but they demonstrate our good faith effort to make things better. And these are just a few of the many actions we've taken and will continue to take in the months ahead."